

August 4, 2026

Consolidated Financial Results (Japanese Accounting Standards) for the Three Months Ended June 30, 2026 (Q1 FY2026)

Company name: House Foods Group Inc.
 Stock exchange listing: Tokyo Stock Exchange
 Stock code: 2810
 URL: <https://housefoods-group.com>
 Representative: Hiroshi Urakami, President
 Contact: Eiki Miyake, General Manager, Public & Investors Relations Division
 Tel. +81-3-5211-6039

Scheduled date of commencement of dividend payment: –
 Supplementary documents for financial results: Yes
 Financial results briefing: None

(Amounts of less than one million yen are rounded to the nearest million yen.)

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (April 1, 2026 – June 30, 2026)

(1) Consolidated Results of Operations (Accumulated Total)

(Percentages show year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Three months ended June 30, 2026	75,139	(0.7)	4,001	17.1	4,494	22.6	5,136	185.3
June 30, 2025	75,699	1.3	3,418	(38.6)	3,666	(36.0)	1,801	(49.4)

(Note) Comprehensive income: 3,825 million yen (250.9%) for the three months ended June 30, 2026
 1,090 million yen (-84.1%) for the three months ended June 30, 2025

	Profit per share (basic)	Profit per share (diluted)
	Yen	Yen
Three months ended June 30, 2026	56.98	–
June 30, 2025	19.20	–

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of June 30, 2026	424,363	317,707	67.9	3,211.74
March 31, 2026	437,275	322,715	67.0	3,223.48

(Reference) Shareholders' equity: As of June 30, 2026: 288,023 million yen
 As of March 31, 2026: 292,809 million yen

2. Dividends

	Dividend per share				
	End of first quarter	End of second quarter	End of third quarter	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2026	–	24.00	–	46.00	70.00
Year ending March 31, 2027	–				
Year ending March 31, 2027 (forecast)		50.00	–	50.00	100.00

(Note) Revisions to dividend forecasts published most recently: None

3. Consolidated Forecasts for the Fiscal Year Ending March 31, 2027 (April 1, 2026 – March 31, 2027)

(Percentage figures represent the changes from the previous year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Profit per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	322,500	1.7	17,500	(4.1)	18,700	(4.2)	17,000	131.0	195.97

(Note) Revisions to financial forecasts published most recently: Yes

* Notes

(1) Major changes in the scope of consolidation during the period: None

(2) Application of particular accounts procedures to the preparation of quarterly consolidated financial statements: Yes

(3) Changes in accounting policies and changes or restatement of accounting estimates

- | | |
|--|------|
| (i) Changes in accounting policies caused by revision of accounting standards: | None |
| (ii) Changes in accounting policies other than (i): | None |
| (iii) Changes in accounting estimates: | None |
| (iv) Restatement: | None |

(4) Number of shares outstanding (common shares):

(i) Number of shares outstanding at end of period (including treasury shares)

As of June 30, 2026: 92,098,416 shares

As of March 31, 2026: 98,498,416 shares

(ii) Number of treasury shares at end of period

As of June 30, 2026: 2,420,314 shares

As of March 31, 2026: 7,661,927 shares

(iii) Average number of shares outstanding during the term

Three months ended June 30, 2026: 90,139,450 shares

Three months ended June 30, 2025: 93,766,997 shares

(Note) Number of treasury shares at end of period includes shares in the Company held by the House Foods Group Employee Shareholding Association Trust (281,600 shares in the three months ended June 30, 2026, 343,700 shares in the fiscal year ended March 31, 2026). In addition, treasury shares deducted when calculating the average number of shares outstanding during the term include the Company shares held by the trust (311,100 shares during the three months ended June 30, 2026, 561,933 shares during the three months ended June 30, 2025).

* Review of the accompanying quarterly consolidated financial statements by certified public accountants or audit corporations: None

* Explanations and other special notes concerning the appropriate use of business results forecasts

- The forward-looking statements such as result forecasts included in this document are based on the information available to the Company at the time of the announcement and on certain assumptions considered reasonable, and the Company makes no representations as to their achievability. Actual results may differ materially from the forecast depending on a range of factors.
- For other matters relating to the forecasts, please refer to “1. Analysis of Operating Results and Financial Position, (3) Information on the Future Outlook, Including Consolidated Business Results Forecasts” on page 5 of the accompanying materials.

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1. Analysis of Operating Results and Financial Position

(1) Analysis of Operating Results

As of the end of the second year of our Group's Eighth Medium-term Business Plan (fiscal years ending March 2025 through March 2027), growth in sales and profit and improvements in capital efficiency are lagging behind the initial plan, and in light of the fact that the business environment is expected to become even more uncertain going forward, we have revised our existing management plan effective April 2026 to implement three structural reforms centered on concentration on growth areas, implementation of organizational reform, and strengthening financial strategy. Through the acceleration of global growth centered on the Spice Value Chain and improvement in capital efficiency, we will aim to further increase our enterprise value. Under these circumstances, as business costs are expected to rise further during the consolidated fiscal year under review due to factors such as the situation in the Middle East, we have designated this year as one in which to restructure our Group's revenue model. We are working to address evolving customer needs across all our businesses, while also striving to optimize our supply chain and strengthen cost management.

During the first quarter of the fiscal year under review, the Company's business environment remained uncertain, due to fluctuations in interest rates and exchange rates stemming from economic policies and geopolitical risks in various countries, changes in consumer behavior driven by economic conditions in each of our operating regions, and rising business costs—particularly for raw materials.

Net sales for the first quarter of the fiscal year decreased due to the impact of the sale of the prepared foods business, which was completed in the fourth quarter of the previous fiscal year. However, on a like-for-like basis—excluding the impact of these factors—sales increased in each business segment. Operating profit grew, driven by the Spice/Seasoning/Processed Food Business and the International Food Business. Ordinary profit increased, and profit attributable to owners of parent also increased due to the recognition of a gain on the sale of investment securities as extraordinary income.

As a result, the Group's operating results were as shown below.

	Three months ended June 30, 2026	
	Amount (million yen)	Year-on-year change (%)
Net sales	75,139	99.3
Operating profit	4,001	117.1
Ordinary profit	4,494	122.6
Profit attributable to owners of parent	5,136	285.3

The following is an overview of results by segment (before the elimination of inter-segment transactions).

Segment	Net sales		Operating profit (Segment profit (loss))	
	Amount (million yen)	Year-on-year change (%)	Amount (million yen)	Year-on-year change (%)
Spice / Seasoning / Processed Food Business	31,327	105.3	1,630	139.7
Health Food Business	4,244	104.2	541	152.1
International Food Business	16,618	104.4	1,555	117.1
Restaurant Business	16,972	107.8	752	80.7
Other Food Related Business	8,874	69.4	220	110.7
Subtotal	78,035	99.7	4,699	118.0
Adjustment (elimination)	(2,896)	—	(698)	—
Total	75,139	99.3	4,001	117.1

(Note) 1. Adjustment (elimination) comprises profit or loss not distributed to segments and the elimination of inter-segment transactions.

Spice / Seasoning / Processed Food Business

Net sales increased due to a recovery in sales volume following the price revisions implemented in the previous fiscal year, as well as price revisions for certain products. The Household Use Business saw a recovery in sales volume, particularly for curry roux, hashed beef sauce roux, and spices, as a result of its focus on stimulating demand and meeting customer needs by enhancing the value of its products. The Food Service Business performed steadily, driven by growth in the restaurant market and price adjustments for certain products. Profits improved, mainly thanks to the effect of higher sales and price revisions, as well as the effective use of marketing costs.

As a result of the above, sales in the Spice/Seasoning/Processed Food Business stood at 31,327 million yen, up 5.3% year on year, and operating profit was 1,630 million yen, up 39.7% year on year. Consequently, the ratio of operating profit to net sales was 5.2%, rising 1.3 percentage points from a year earlier.

Health Food Business

Sales increased despite a temporary decline in sales volume of *Ukon No Chikara*—which underwent a price adjustment in June 2026—as sales of *C1000*, for which we expanded the product lineup, grew. In terms of profits, profits increased due to factors such as the rise in sales and the impact of price adjustments, which offset the rise in operating costs.

As a result of the above, sales in the Health Food Business rose 4.2% year on year, to 4,244 million yen, and operating profit increased 52.1%, to 541 million yen. Consequently, the ratio of operating profit to net sales was 12.8%, rising 4.0 percentage points from a year earlier.

International Food Business Period covered by the consolidated financial statements: Mainly from January to March 2026

The soybean business in the United States saw a decline in profits due to lower sales, despite efforts to review its cost structure in line with its profit-and-loss restructuring plan.

In the curry business in China, amid shifting consumer behavior and distribution conditions against the backdrop of an uncertain economic climate, the Household Use Business posted increased sales and profits, driven by both the Company's concentrated investment of management resources in strong sales channels and increased demand during the Spring Festival period. The Food Service Business saw increased sales and profits through enhanced menu offerings and the acquisition of new customers. As a result of the above, the business as a whole also achieved increases in both sales and profit.

Thailand's functional drink business posted increased sales and profits, driven by a focus on sales through traditional trade and the expansion of its customer base through zero-sugar products.

As a result of the above, sales in the International Food Business rose 4.4% year on year, to 16,618 million yen, and operating profit increased 17.1%, to 1,555 million yen. Consequently, the ratio of operating profit to net sales was 9.4%, rising 1.0 percentage points from a year earlier.

The performance of some businesses in this segment is shown in 3. Supplemental Information. Please take a look at it as well.

Restaurant Business Periods covered by the consolidated financial statements: From March to May 2026 for Ichibanya Co., Ltd. and from January to March 2026 for subsidiaries

Sales increased in the domestic operations, where Ichibanya Co., Ltd. focused on sales promotion initiatives targeting a wide range of customers and the sale of limited-time and limited-quantity menu items, as well as the business expansion of overseas and domestic subsidiaries. In terms of profits, profits declined due to rising purchase prices for food ingredients—particularly rice—as well as increased costs such as logistics expenses.

As a result of the above, sales in the Restaurant Business increased 7.8% year on year, to 16,972 million yen, and operating profit declined 19.3% year on year, to 752 million yen. Consequently, the ratio of operating profit to net sales was 4.4%, declining 1.5 percentage point from the same period of the previous fiscal year.

Other Food Related Business

Sales for this business segment declined significantly because Delica Chef Corporation, which operated the prepared foods business, was sold during the fourth quarter of the previous fiscal year and was subsequently excluded from the scope of consolidation. In terms of profits, earnings increased due to the improvement in revenue resulting from this impact.

Vox Trading Co., Ltd. posted increased sales due to the strong performance of key goods such as spicy vegetables; however, profits fell due primarily to lower profitability at overseas subsidiaries.

As a result of the above, sales in Other Food Related Business decreased 30.6% year on year, to 8,874 million yen, and operating profit increased 10.7% year on year, to 220 million yen. Consequently, the ratio of operating profit to net sales was 2.5%, rising 0.9 percentage points from a year earlier.

(2) Analysis of Financial Position

The consolidated financial situation at the end of the first quarter of the fiscal year under review is as follows:

Total assets were 424,363 million yen, a decrease of 12,912 million yen from the end of the previous consolidated fiscal year.

Current assets fell 10,258 million yen, to 186,031 million yen mainly due to decreases in cash and deposits, and notes and accounts receivable-trade, which offset increases in merchandise and finished goods and securities. Non-current assets declined 2,654 million yen, to 238,331 million yen, mainly due to decreases in construction in progress and investment securities, which offset increases in buildings and structures.

Liabilities stood at 106,655 million yen, a decrease of 7,904 million yen from the end of the previous consolidated fiscal year.

Current liabilities were down 5,476 million yen, to 59,364 million yen mainly due to decreases in accounts payable - other and income taxes payable. Non-current liabilities declined 2,428 million yen, to 47,292 million yen, chiefly due to a decrease in deferred tax liabilities.

Net assets decreased 5,008 million yen from the end of the previous consolidated fiscal year, to 317,707 million yen. This decrease was primarily due to a reduction in retained earnings and treasury shares resulting from the cancellation of treasury shares, as well as an increase in treasury shares resulting from the purchase of treasury shares and a decrease in the valuation difference on available-for-sale securities resulting from the sale of strategically held shares.

As a result, the equity ratio stood at 67.9% (compared with 67.0% at the end of the previous fiscal year), and net assets per share amounted to 3,211.74 yen (3,223.48 yen at the end of the previous fiscal year) at the end of the first quarter of the fiscal year under review.

(3) Information on the Future Outlook, Including Consolidated Business Results Forecasts

Regarding our full-year consolidated earnings forecast for the fiscal year ending March 2027, in light of further increases in costs—such as those for raw materials—against the backdrop of the situation in the Middle East, we are revising the forecast announced on May 11, 2026, as follows.

- Revision to consolidated financial forecast for the fiscal year ending March 31, 2027 (April 1, 2026 to March 31, 2027)

	Previous forecast	Revised forecast	Increase/ Decrease	Rate of change	Reference Results for the previous fiscal year
	million yen	million yen	million yen	%	million yen
Net sales	322,500	322,500	—	—	316,977
Operating profit	18,500	17,500	(1,000)	(5.4)	18,246
Ordinary profit	19,700	18,700	(1,000)	(5.1)	19,526
Profit attributable to owners of parent	17,000	17,000	—	—	7,360

	Previous forecast	Revised forecast	Increase/ Decrease	Rate of change	Reference Results for the previous fiscal year
	million yen	million yen	million yen	%	
Spice / Seasoning / Processed Food Business					
Net sales	138,000	138,000	—	—	132,149
Operating profit	12,400	11,400	(1,000)	(8.1)	12,838
Health Food Business					
Net sales	18,000	18,000	—	—	16,854
Operating profit	1,800	1,800	—	—	1,527
International Food Business					
Net sales	66,000	66,000	—	—	63,404
Operating profit	3,900	3,900	—	—	3,361
Restaurant Business					
Net sales	72,600	72,600	—	—	65,507
Operating profit	3,600	3,600	—	—	3,388
Other Food Related Business					
Net sales	39,500	39,500	—	—	50,063
Operating profit	1,100	1,100	—	—	905
Adjustment					
Net sales	(11,600)	(11,600)	—	—	(10,999)
Operating profit	(4,300)	(4,300)	—	—	(3,774)

The forecasts above have been made based on information available on the date of publication of this document. Actual results may differ materially from the forecast depending on future conditions, etc. The Company shall make prompt disclosure if the need to revise the business results forecasts arises.

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheets

(Million yen)

	End of previous fiscal year (As of March 31, 2026)	End of first quarter of the fiscal year under review (As of June 30, 2026)
Assets		
Current assets		
Cash and deposits	100,843	87,930
Notes and accounts receivable - trade	54,550	52,064
Securities	998	2,995
Merchandise and finished goods	20,166	22,534
Work in process	4,242	4,086
Raw materials and supplies	9,190	9,476
Other	6,422	7,083
Allowance for doubtful accounts	(122)	(136)
Total current assets	196,289	186,031
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	39,752	44,393
Machinery, equipment and vehicles, net	21,384	22,336
Land	28,552	28,615
Lease assets, net	2,011	1,923
Construction in progress	10,000	4,994
Other, net	5,514	5,558
Total property, plant and equipment	107,212	107,819
Intangible assets		
Goodwill	3,467	3,626
Trademark right	17,363	17,204
Software	3,024	2,882
Contract-related intangible assets	15,802	15,602
Software in progress	1,911	2,763
Other	1,481	1,502
Total intangible assets	43,048	43,579
Investments and other assets		
Investment securities	51,298	47,243
Long-term loans receivable	18	19
Deferred tax assets	572	629
Long-term time deposits	1,000	1,000
Retirement benefit asset	31,624	31,725
Distressed receivables	191	193
Long-term deposits	935	933
Other	6,291	6,394
Allowance for doubtful accounts	(1,205)	(1,203)
Total investments and other assets	90,724	86,933
Total non-current assets	240,985	238,331
Total assets	437,275	424,363

(Million yen)

	End of previous fiscal year (As of March 31, 2026)	End of first quarter of the fiscal year under review (As of June 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	20,344	19,787
Electronically recorded obligations - operating	1,422	929
Short-term borrowings	6,835	7,014
Lease liabilities	904	907
Accounts payable - other	13,387	9,910
Income taxes payable	4,710	3,059
Provision for bonuses	626	355
Provision for bonuses for directors (and other officers)	69	20
Provision for shareholder benefit program	309	256
Asset retirement obligations	3	–
Other	16,232	17,127
Total current liabilities	64,840	59,364
Non-current liabilities		
Long-term borrowings	5,838	5,871
Lease liabilities	5,127	5,012
Long-term accounts payable - other	402	397
Deferred tax liabilities	25,531	24,260
Retirement benefit liability	6,159	5,986
Asset retirement obligations	1,142	1,176
Long-term guarantee deposits	3,467	3,469
Other	2,052	1,121
Total non-current liabilities	49,720	47,292
Total liabilities	114,559	106,655
Net assets		
Shareholders' equity		
Share capital	9,948	9,948
Capital surplus	22,848	22,848
Retained earnings	235,527	217,505
Treasury shares	(22,238)	(7,271)
Total shareholders' equity	246,086	243,030
Accumulated other comprehensive income		
Valuation difference on available-for- sale securities	23,098	20,560
Deferred gains or losses on hedges	19	(26)
Foreign currency translation adjustment	17,695	18,751
Remeasurements of defined benefit plans	5,912	5,708
Total accumulated other comprehensive income	46,724	44,993
Non-controlling interests	29,906	29,684
Total net assets	322,715	317,707
Total liabilities and net assets	437,275	424,363

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

(Million yen)

	First three-month period of previous fiscal year (April 1, 2025 - June 30, 2025)	First three-month period of the fiscal year under review (April 1, 2026 - June 30, 2026)
Net sales	75,699	75,139
Cost of sales	48,209	46,685
Gross profit	27,490	28,454
Selling, general and administrative expenses	24,072	24,453
Operating profit	3,418	4,001
Non-operating income		
Interest income	76	98
Dividend income	131	126
Rental income from buildings	221	223
Foreign exchange gains	67	243
Other	104	230
Total non-operating income	599	920
Non-operating expenses		
Interest expenses	90	105
Rental expenses	168	167
Share of loss of entities accounted for using equity method	58	44
Other	36	110
Total non-operating expenses	351	427
Ordinary profit	3,666	4,494
Extraordinary income		
Gain on sale of non-current assets	11	13
Gain on sale of investment securities	—	3,504
Gain on sale of restaurants	15	2
Gain on revision of retirement benefit plan	72	—
Other	3	3
Total extraordinary income	100	3,522
Extraordinary losses		
Loss on sale of non-current assets	—	1
Loss on retirement of non-current assets	87	23
Loss on valuation of membership	—	12
Impairment losses	10	—
Other	1	0
Total extraordinary losses	98	37
Profit before income taxes	3,667	7,979
Income taxes	1,508	2,360
Profit	2,159	5,619
Profit attributable to		
Profit attributable to owners of parent	1,801	5,136
Profit attributable to non-controlling interests	359	483

(Million yen)

	First three-month period of previous fiscal year (April 1, 2025 - June 30, 2025)	First three-month period of the fiscal year under review (April 1, 2026 - June 30, 2026)
Other comprehensive income		
Valuation difference on available-for- sale securities	3,035	(2,536)
Deferred gains or losses on hedges	(222)	(57)
Foreign currency translation adjustment	(3,791)	1,008
Remeasurements of defined benefit plans, net of tax	(68)	(262)
Share of other comprehensive income of entities accounted for using equity method	(23)	53
Total other comprehensive income	(1,069)	(1,794)
Comprehensive income	1,090	3,825
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,013	3,406
Comprehensive income attributable to non-controlling interests	77	419

(3) Notes to Quarterly Consolidated Financial Statements

Notes Relating to Application of Particular Accounts Procedures to the Preparation of Quarterly Consolidated Financial Statements

(Calculation of tax expenses)

The Company calculates tax expenses by reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the consolidated fiscal year and multiplying profit before income taxes for the first quarter under review by the estimated effective tax rate.

However, if the calculation of tax expenses using the estimated effective tax rate results in a markedly unreasonable outcome, tax expenses are calculated by using the statutory effective tax rate after adding and subtracting important differences that do not fall under temporary differences to and from profit before income taxes.

Notes to Segment Information

I. First three-month period of previous fiscal year (April 1, 2025 - June 30, 2025)

1. Information on net sales and profits or losses by reported segment

(Million yen)

	Reported segments						Other	Total	Adjustment (Note 1)	Amount on consolidated financial statements (Note 2)
	Spice / Seasoning / Processed Food Business	Health Food Business	International Food Business	Restaurant Business	Other Food Related Business	Total				
Net sales										
Sales – outside customers	28,608	3,945	15,794	15,717	11,601	75,665	–	75,665	34	75,699
Sales and transfer – inter-segment	1,152	127	118	27	1,181	2,605	–	2,605	(2,605)	–
Total	29,761	4,072	15,912	15,744	12,781	78,270	–	78,270	(2,571)	75,699
Segment profit (loss)	1,167	356	1,328	933	199	3,982	–	3,982	(564)	3,418

(Notes) 1. The details of the adjustments listed are as follows:

- (1) Sales-outside customers are mainly real estate rental revenues recorded by the Company.
- (2) Segment profit (loss) includes a loss of 564 million yen of the Company and House Business Partners Corporation, etc., which is not distributed to business segments.
2. Segment profit was adjusted with operating profit on the consolidated financial statements.

2. Information on impairment losses on non-current assets and goodwill by reportable segment

(Important impairment losses on non-current assets)

In the first quarter of the consolidated fiscal year under review, the Company recorded impairment losses of 10 million yen associated with a fall in profitability of store assets, etc. in the Restaurant Business segment.

II. First three-month period of the fiscal year under review (April 1, 2026 - June 30, 2026)

1. Information on net sales and profits or losses by reported segment

(Million yen)

	Reported segments						Other	Total	Adjustment (Note 1)	Amount on consolidated financial statements (Note 2)
	Spice / Seasoning / Processed Food Business	Health Food Business	International Food Business	Restaurant Business	Other Food Related Business	Total				
Net sales										
Sales – outside customers	29,845	4,090	16,468	16,919	7,775	75,097	–	75,097	42	75,139
Sales and transfer – inter-segment	1,482	154	150	53	1,099	2,938	–	2,938	(2,938)	–
Total	31,327	4,244	16,618	16,972	8,874	78,035	–	78,035	(2,896)	75,139
Segment profit (loss)	1,630	541	1,555	752	220	4,699	–	4,699	(698)	4,001

(Notes) 1. The details of the adjustments listed are as follows:

- (1) Sales-outside customers are mainly real estate rental revenues recorded by the Company.
 - (2) Segment profit (loss) includes a loss of 698 million yen of the Company and House Business Partners Corporation, etc., which is not distributed to business segments.
2. Segment profit was adjusted with operating profit on the consolidated financial statements.

2. Information on impairment losses on non-current assets and goodwill by reportable segment

Not applicable.

Notes for Case Where Shareholders' Equity underwent Significant Changes in Value

(Cancellation of treasury shares)

The Company completed the cancellation of 6,400,000 treasury shares as of May 29, 2026 based on a resolution at the meeting of the Board of Directors held on May 11, 2026. As a result, retained earnings and treasury shares each decreased by 18,964 million yen during the first quarter of the fiscal year.

(Purchase of treasury shares)

The Company completed the purchase of 1,220,300 treasury shares based on a resolution at the meeting of the Board of Directors held on May 11, 2026. As a result, treasury shares increased by 4,174 million yen during the first three months of the fiscal year under review.

Accordingly, as of the end of the first three months of the fiscal year under review, retained earnings amounted to 217,505 million yen, and treasury shares were 7,271 million yen.

Notes Relating to Assumptions for the Going Concern

Not applicable.

Notes Relating to Quarterly Consolidated Statements of Cash Flows

The Company did not prepare quarterly consolidated statements of cash flows for the first three months under review. Depreciation (including amortization of intangible assets except for goodwill) and amortization of goodwill for the three-month period under review are as follows:

	First three-month period of previous fiscal year (April 1, 2025 - June 30, 2025)	First three-month period of the fiscal year under review (April 1, 2026 - June 30, 2026)
Depreciation	3,253 million yen	3,148 million yen
Amortization of goodwill	129 million yen	112 million yen

3. Supplementary Information

The term “Revised Forecast” used in this document refers to the revised forecast figures announced on August 4, 2026. This revision pertains to operating profit for the Spice/Seasoning/Processed Food Business; the forecasts for other business segments remain unchanged from the previous forecast (announced on May 11 of the same year).

(1) Business Results

Consolidated

(Million yen)

	First quarter of FY2025		First quarter of FY2026		FY2025		FY2026 Revised Forecast	
	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change
Net sales	75,699	101.3%	75,139	99.3%	316,977	100.5%	322,500	101.7%
Operating profit	3,418	61.4%	4,001	117.1%	18,246	91.2%	17,500	95.9%
Ordinary profit	3,666	64.0%	4,494	122.6%	19,526	91.3%	18,700	95.8%
Profit attributable to owners of parent	1,801	50.6%	5,136	285.3%	7,360	58.9%	17,000	231.0%
Comprehensive income	1,090	15.9%	3,825	350.9%	15,452	101.0%	—	—

Net sales by business segment*1

(Million yen)

	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change
Net sales								
Spice / Seasoning / Processed Food Business	29,761	96.8%	31,327	105.3%	132,149	100.6%	138,000	104.4%
Health Food Business	4,072	95.2%	4,244	104.2%	16,854	98.9%	18,000	106.8%
International Food Business	15,912	106.0%	16,618	104.4%	63,404	101.6%	66,000	104.1%
Business in the United States	9,011	98.6%	8,741	97.0%	33,353	95.9%	34,200	102.5%
Business in China	2,936	129.8%	3,797	129.3%	12,852	111.6%	14,000	108.9%
Businesses in Southeast Asia	2,918	109.8%	3,241	111.1%	11,622	103.2%	12,200	105.0%
Functional drinks business in Thailand	2,442	105.4%	2,769	113.4%	10,011	103.3%	10,300	102.9%
Restaurant Business	15,744	110.6%	16,972	107.8%	65,507	107.4%	72,600	110.8%
Other Food Related Business	12,781	98.8%	8,874	69.4%	50,063	92.0%	39,500	78.9%
Adjustment	(2,571)	—	(2,896)	—	(10,999)	—	(11,600)	—

Operating profit by business segment*1

(Million yen)

	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change	Amount	Year-on-year change
Operating profit								
Spice / Seasoning / Processed Food Business	1,167	40.9%	1,630	139.7%	12,838	100.2%	11,400	88.8%
Health Food Business	356	45.7%	541	152.1%	1,527	62.6%	1,800	117.9%
International Food Business	1,328	122.4%	1,555	117.1%	3,361	110.4%	3,900	116.0%
Business in the United States	231	67.6%	48	20.9%	(1,056)	—	(400)	—
Business in China	471	371.3%	775	164.6%	1,464	142.2%	1,600	109.3%
Businesses in Southeast Asia	485	96.8%	673	138.7%	1,805	106.5%	1,800	99.7%
Functional drinks business in Thailand	471	98.1%	648	137.6%	1,767	107.7%	1,800	101.9%
Restaurant Business	933	124.4%	752	80.7%	3,388	94.0%	3,600	106.2%
Other Food Related Business	199	47.5%	220	110.7%	905	73.3%	1,100	121.5%
Adjustment	(564)	—	(698)	—	(3,774)	—	(4,300)	—

Financial results of group companies in the first quarter of the fiscal year ending March 31, 2027*¹ (Million yen)

	Net sales	Operating profit
Vox Trading Co., Ltd. (Consolidated)* ²	8,398	216

*1. The business results of each business and group company in the International Food Business segment from the fiscal year ended March 31, 2022 to the fiscal year ended March 31, 2026 are shown in (8) Reference Information.

*2. Included in Other Food Related Business. Located in Japan, business activities include import, export and sales of agricultural products and foodstuffs.

Average exchange rate during the period

(Yen)

	First quarter of FY2025	First quarter of FY2026	FY2026 Forecast
U.S.A. (USD)	151.21	156.45	155.00
China (Chinese Yuan)	20.75	22.64	21.00
Thailand (THB)	4.46	4.92	4.60

Foreign exchange impact

(Million yen)

	First quarter of FY2025	First quarter of FY2026	FY2026 Forecast
Business in the United States			
Net sales	79	293	1,152
Operating profit	2	2	(13)
Business in China			
Net sales	1	317	87
Operating profit	0	65	10
Functional drinks business in Thailand			
Net sales	153	259	67
Operating profit	30	61	12

(2) Number of Group Companies

	First quarter of FY2025	First quarter of FY2026
Consolidated subsidiaries	49	51
Japan	21	22
Overseas	28	29
Equity-method affiliate	5	4
Japan	2	2
Overseas	3	2

(3) Consolidated Statements of Income

1. Consolidated Statements of Income

(Million yen)

	First quarter of FY2025		First quarter of FY2026		Year-on-year change	
	Amount	Percentage	Amount	Percentage	Amount	Rate of change
Net sales	75,699	100.0%	75,139	100.0%	(560)	(0.7%)
<By business segment>						
Spice / Seasoning / Processed Food Business	29,761	39.3%	31,327	41.7%	1,566	5.3%
Health Food Business	4,072	5.4%	4,244	5.6%	172	4.2%
International Food Business	15,912	21.0%	16,618	22.1%	706	4.4%
Restaurant Business	15,744	20.8%	16,972	22.6%	1,228	7.8%
Other Food Related Business	12,781	16.9%	8,874	11.8%	(3,907)	(30.6%)
Adjustment	(2,571)	(3.4%)	(2,896)	(3.9%)	(325)	—
Cost of sales	48,209	63.7%	46,685	62.1%	(1,524)	(3.2%)
Selling, general and administrative expenses	24,072	31.8%	24,453	32.5%	381	1.6%
Operating profit	3,418	4.5%	4,001	5.3%	583	17.1%
<By business segment>						
Spice / Seasoning / Processed Food Business	1,167	1.5%	1,630	2.2%	463	39.7%
Health Food Business	356	0.5%	541	0.7%	185	52.1%
International Food Business	1,328	1.8%	1,555	2.1%	227	17.1%
Restaurant Business	933	1.2%	752	1.0%	(180)	(19.3%)
Other Food Related Business	199	0.3%	220	0.3%	21	10.7%
Adjustment	(564)	(0.7%)	(698)	(0.9%)	(134)	—
Non-operating income	599	0.8%	920	1.2%	321	53.6%
Non-operating expenses	351	0.5%	427	0.6%	76	21.6%
Ordinary profit	3,666	4.8%	4,494	6.0%	828	22.6%
Extraordinary income	100	0.1%	3,522	4.7%	3,422	3,439.3%
Extraordinary losses	98	0.1%	37	0.0%	(62)	(62.9%)
Profit before income taxes	3,667	4.8%	7,979	10.6%	4,312	117.6%
Income taxes	1,508	2.0%	2,360	3.1%	852	56.5%
Profit	2,159	2.9%	5,619	7.5%	3,460	160.3%
Profit attributable to						
Profit attributable to owners of parent	1,801	2.4%	5,136	6.8%	3,336	185.3%
Profit attributable to non-controlling interests	359	0.5%	483	0.6%	124	34.6%
Comprehensive income	1,090	1.4%	3,825	5.1%	2,735	250.9%

2. Major Changes in Selling, General and Administrative Expenses

(Million yen)

	First quarter of FY2025	First quarter of FY2026	Year-on-year change
Advertising expenses	1,767	1,924	157
Transportation and storage costs	3,276	2,950	(325)
Sales commission	34	39	6
Promotion expenses	987	981	(6)
Personnel expenses	9,256	9,574	317
Research and development expenses	1,179	1,194	16
Amortization of goodwill	129	112	(17)
Other	7,445	7,677	233
Total selling, general and administrative expenses	24,072	24,453	381

3. Non-Operating Income (Expenses)

(Million yen)

	First quarter of FY2025	First quarter of FY2026	Year-on-year change
Interest income	76	98	22
Dividend income	131	126	(5)
Rental income from buildings	221	223	1
Foreign exchange gains	67	243	176
Other	104	230	127
Total non-operating income	599	920	321
Interest expenses	90	105	15
Rental expenses	168	167	(0)
Share of loss of entities accounted for using equity method	58	44	(14)
Other	36	110	75
Total non-operating expenses	351	427	76

4. Extraordinary Income (Losses)

(Million yen)

	First quarter of FY2025	First quarter of FY2026	Year-on-year change
Gain on sale of non-current assets	11	13	2
Gain on sale of investment securities	–	3,504	3,504
Gain on sale of restaurants	15	2	(12)
Gain on revision of retirement benefit plan	72	–	(72)
Other	3	3	–
Total extraordinary income	100	3,522	3,422
Loss on sale of non-current assets	–	1	1
Loss on retirement of non-current assets	87	23	(64)
Loss on valuation of membership	–	12	12
Impairment losses	10	–	(10)
Other	1	0	(1)
Total extraordinary losses	98	37	(62)

5. Quarterly Statements

Consolidated

(Million yen)

	FY2025					FY2026				
	1Q	2Q	3Q	4Q	Cumulative total	1Q	2Q	3Q	4Q	Cumulative total
Net sales	75,699	77,903	88,356	75,019	316,977	75,139				
Year-on-year change	966	(2,327)	3,963	(1,042)	1,559	(560)				
Operating profit	3,418	2,450	9,069	3,308	18,246	4,001				
Year-on-year change	(2,153)	(1,236)	627	1,004	(1,758)	583				
Ordinary profit	3,666	2,782	9,163	3,915	19,526	4,494				
Year-on-year change	(2,058)	(1,132)	406	923	(1,862)	828				
Profit attributable to owners of parent	1,801	3,801	6,148	(4,389)	7,360	5,136				
Year-on-year change	(1,756)	1,846	(514)	(4,710)	(5,133)	3,336				
Comprehensive income	1,090	1,938	9,666	2,758	15,452	3,825				
Year-on-year change	(5,749)	(4,235)	10,955	(811)	160	2,735				

Net sales by business segment

(Million yen)

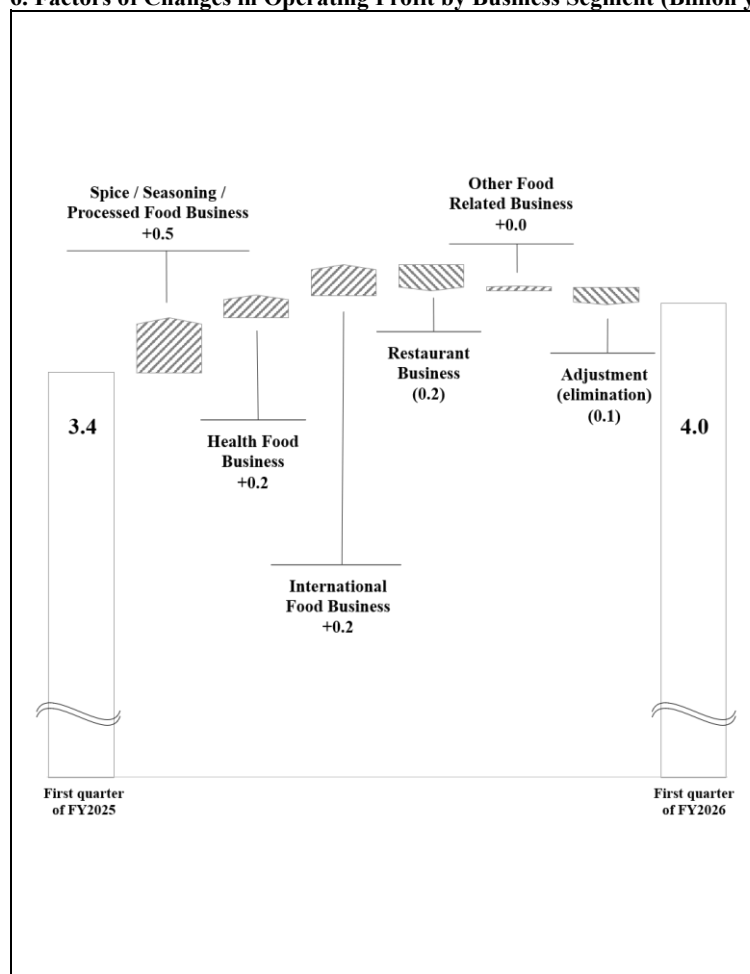
Net sales	FY2025					FY2026				
	1Q	2Q	3Q	4Q	Cumulative total	1Q	2Q	3Q	4Q	Cumulative total
Spice / Seasoning / Processed Food Business	29,761	31,987	39,137	31,265	132,149	31,327				
Year-on-year change	(988)	(534)	1,529	739	747	1,566				
Health Food Business	4,072	4,588	4,643	3,551	16,854	4,244				
Year-on-year change	(204)	143	(143)	15	(189)	172				
International Food Business	15,912	14,633	16,247	16,613	63,404	16,618				
Year-on-year change	898	(1,115)	399	816	998	706				
Business in the United States	9,011	7,506	8,399	8,437	33,353	8,741				
Year-on-year change	(132)	(1,056)	(8)	(247)	(1,443)	(269)				
Business in China	2,936	3,263	3,562	3,091	12,852	3,797				
Year-on-year change	674	46	396	222	1,339	860				
Businesses in Southeast Asia	2,918	2,726	2,729	3,249	11,622	3,241				
Year-on-year change	261	(210)	(152)	460	360	323				
Functional drinks business in Thailand	2,442	2,401	2,356	2,811	10,011	2,769				
Year-on-year change	125	(109)	(96)	403	323	327				
Restaurant Business	15,744	16,260	16,511	16,992	65,507	16,972				
Year-on-year change	1,504	922	1,120	975	4,521	1,228				
Other Food Related Business	12,781	13,460	14,580	9,241	50,063	8,874				
Year-on-year change	(154)	(1,682)	1,145	(3,651)	(4,342)	(3,907)				
Adjustment	(2,571)	(3,025)	(2,761)	(2,642)	(10,999)	(2,896)				
Year-on-year change	(91)	(61)	(87)	62	(176)	(325)				

Operating profit by business segment

(Million yen)

Operating profit	FY2025					FY2026				
	1Q	2Q	3Q	4Q	Cumulative total	1Q	2Q	3Q	4Q	Cumulative total
Spice / Seasoning / Processed Food Business	1,167	1,833	6,495	3,344	12,838	1,630				
Year-on-year change	(1,686)	(699)	1,081	1,326	22	463				
ROS	3.9%	5.7%	16.6%	10.7%	9.7%	5.2%				
Health Food Business	356	589	793	(211)	1,527	541				
Year-on-year change	(423)	(19)	(185)	(283)	(910)	185				
ROS	8.7%	12.8%	17.1%	(5.9%)	9.1%	12.8%				
International Food Business	1,328	120	1,109	804	3,361	1,555				
Year-on-year change	243	(493)	277	290	318	227				
ROS	8.3%	0.8%	6.8%	4.8%	5.3%	9.4%				
Business in the United States	231	(757)	(193)	(337)	(1,056)	48				
Year-on-year change	(111)	(593)	58	(111)	(757)	(183)				
ROS	2.6%	(10.1%)	(2.3%)	(4.0%)	(3.2%)	0.6%				
Business in China	471	248	540	205	1,464	775				
Year-on-year change	344	3	121	(33)	435	304				
ROS	16.0%	7.6%	15.1%	6.6%	11.4%	20.4%				
Businesses in Southeast Asia	485	416	415	490	1,805	673				
Year-on-year change	(16)	(6)	(7)	140	111	188				
ROS	16.6%	15.2%	15.2%	15.1%	15.5%	20.8%				
Functional drinks business in Thailand	471	398	412	486	1,767	648				
Year-on-year change	(9)	8	6	122	126	177				
ROS	19.3%	16.6%	17.5%	17.3%	17.7%	23.4%				
Restaurant Business	933	929	912	615	3,388	752				
Year-on-year change	183	(54)	(253)	(92)	(216)	(180)				
ROS	5.9%	5.7%	5.5%	3.6%	5.2%	4.4%				
Other Food Related Business	199	276	232	199	905	220				
Year-on-year change	(220)	50	(205)	45	(330)	21				
ROS	1.6%	2.0%	1.6%	2.2%	1.8%	2.5%				
Adjustment	(564)	(1,296)	(471)	(1,443)	(3,774)	(698)				
Year-on-year change	(251)	(21)	(88)	(282)	(641)	(134)				

6. Factors of Changes in Operating Profit by Business Segment (Billion yen)



Billion yen	Year-on-year change
Spice / Seasoning / Processed Food Business	+0.5
Change in sales*	+0.8
Change in cost of sales ratio*	+0.1
Marketing costs*	+0.0
Other expenses*	(0.5)
Affiliated companies, adjustment	+0.0
Health Food Business	+0.2
Change in sales	+0.1
Change in cost of sales ratio	(0.0)
Marketing costs	(0.0)
Other expenses	+0.1
International Food Business	+0.2
Business in the United States	(0.2)
Business in China	+0.3
Businesses in Southeast Asia	+0.2
Exports and others	(0.1)
Restaurant Business	(0.2)
Other Food Related Business	+0.0
Vox Trading Co., Ltd. (Consolidated)	(0.0)
Adjustment (elimination)	(0.1)
Changes in operating profit	+0.6

* Calculated based on results of House Foods Corporation, House Gaban Corporation and House Foods Tohoku Factory Inc.

(4) Consolidated Balance Sheets

Consolidated Balance Sheets

(Million yen)

	End of FY2025		End of the first quarter of FY2026		Increase/decrease from end of FY2025	Major factors for increase/decrease
	Amount	Percentage	Amount	Percentage	Amount	
Current assets	196,289	44.9%	186,031	43.8%	(10,258)	Decrease in cash and deposits (12,913) Decrease in notes and accounts receivable - trade (2,486) Increase in merchandise and finished goods 2,368 Increase in securities 1,996
Non-current assets	240,985	55.1%	238,331	56.2%	(2,654)	Decrease in construction in progress (5,006) Decrease in investment securities (4,054) Increase in buildings and structures, net 4,641
Total assets	437,275	100.0%	424,363	100.0%	(12,912)	
Current liabilities	64,840	14.8%	59,364	14.0%	(5,476)	Decrease in accounts payable - other (3,478) Decrease in income taxes payable (1,651)
Non-current liabilities	49,720	11.4%	47,292	11.1%	(2,428)	Decrease in deferred tax liabilities (1,271) Decrease in other non-current liabilities (931)
Total liabilities	114,559	26.2%	106,655	25.1%	(7,904)	
Total shareholders' equity	246,086	56.3%	243,030	57.3%	(3,056)	Decrease in retained earnings (18,022) Decrease in treasury shares 14,966
Total accumulated other comprehensive income	46,724	10.7%	44,993	10.6%	(1,730)	Decrease in valuation difference on available-for-sale securities (2,538) Increase in foreign currency translation adjustment 1,057
Non-controlling interests	29,906	6.8%	29,684	7.0%	(222)	
Total net assets	322,715	73.8%	317,707	74.9%	(5,008)	
Total liabilities and net assets	437,275	100.0%	424,363	100.0%	(12,912)	

(5) Capital Investment

Consolidated

(Million yen)

	First quarter of FY2025	First quarter of FY2026	FY2026 Forecast
Capital investment	3,752	3,672	16,500
Leases	595	51	200
Total	4,346	3,723	16,700

(6) Depreciation

Consolidated

(Million yen)

	First quarter of FY2025	First quarter of FY2026	FY2026 Forecast
Depreciation	3,253	3,148	13,000
Lease payments	217	226	600
Total	3,470	3,374	13,600

* Lease payments for leased property which is recorded as an asset according to the method for sales transactions are included in "depreciation."

(7) Major Management Indicators, etc.

Consolidated

	FY2025	First quarter of FY2026	FY2026 Revised Forecast
Profit per share	79.72 yen	56.98 yen	195.97 yen
Net assets per share	3,223.48 yen	3,211.74 yen	3,272.31 yen
Return on invested capital	4.1%	—	4.1%
ATO	0.73 times	—	0.76 times
Ratio of operating profit to net sales	5.8%	5.3%	5.4%
EBITDA margin	10.0%	9.6%	9.6%
Ratio of ordinary profit to net sales	6.2%	6.0%	5.8%
Ratio of operating profit to total assets	4.2%	—	4.1%
ROE (Return on equity)	2.5%	—	6.0%
Equity ratio	67.0%	67.9%	65.3%
Dividend per share	70.00 yen	—	100.00 yen
Dividend payout ratio	87.8%	—	51.0%
Total payout ratio	223.2%	—	—

*1. For the purpose of calculating quarterly profit per share, the Company's shares held by the House Foods Group Employee Shareholding Association Trust, which is a Trust-Type Employee Shareholding Incentive Plan (E-Ship®), are included in the number of treasury shares that are deducted from average number of common shares outstanding during the period.

*2. For the purpose of calculating net assets per share, the Company's shares held by the House Foods Group Employee Shareholding Association Trust, which is a Trust-Type Employee Shareholding Incentive Plan (E-Ship®), are included in the number of treasury shares that are deducted from the total number of common shares outstanding at the end of the period.

Number of employees	6,564	6,686	—
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*1: Excluding those on leave of absence and part-time workers

(8) Reference Information

1. Domestic market size

(Billion yen)

	FY2022	FY2023	FY2024	FY2025
Curry roux	47.1	50.6	52.3	53.8
Stew roux	18.4	19.0	19.1	19.1
Hashed beef sauce roux	6.4	7.1	7.3	7.4
Retort pouched curry	83.3	87.7	89.3	89.0
Spice in total	90.5	94.8	98.2	102.8

Source: Prepared by the Company based on Intage SRI+ and SCI data (April 2022 - March 2026)

2. Curry roux market trends (SRI+)

FY2026		1Q	2Q	3Q	4Q	1H	2H	Full year
Overall market	Average selling price	260 yen						
	Change from the previous year	+17 yen						
House Foods Corporation	Average selling price	271 yen						
	Change from the previous year	+15 yen						
	Share of amount	61.8%						

Source: SRI+ monthly data of INTAGE Inc. (April 2026 – June 2026)

3. Trends by Business (Net Sales – Year on Year)

FY2026		1Q	2Q	3Q	4Q	1H	2H	Full year
Spice / Seasoning / Processed Food Business (House Foods)								
Curry roux	*1	105.8%						
Retort pouched curry	*1	102.9%						
Stew roux	*1	95.2%						
Spice	*1	103.1%						
Health Food Business (House Wellness Foods)								
<i>Ukon No Chikara</i>	*1	99.9%						
<i>C1000</i>	*1	107.8%						
<i>Ichinichibun No Vitamin</i>	*1	94.6%						
International Food Business (Local currency basis)								
Business in the United States		93.8%						
Business in China		118.5%						
Functional drinks business in Thailand		102.8%						
Restaurant Business (Ichibanya)								
Net sales of all domestic restaurants		103.1%						
Net sales of existing domestic restaurants		102.5%						
Number of customers		100.5%						
Average sales per customer		101.9%						

*1: Results by product are based on shipments and are for reference only.

4. Overseas Food Business Performance

Net sales

(Million yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
International Food Business	39,110	48,875	56,375	62,407	63,404	66,000
Year-on-year change	5,054	9,764	7,500	6,032	998	2,596
Business in the United States	14,793	21,196	31,612	34,796	33,353	34,200
Year-on-year change	1,322	6,402	10,417	3,183	(1,443)	847
Business in China	8,545	10,660	11,038	11,513	12,852	14,000
Year-on-year change	1,564	2,115	377	475	1,339	1,148
Businesses in Southeast Asia	10,847	12,087	8,661	11,262	11,622	12,200
Year-on-year change	1,351	1,240	(3,426)	2,601	360	578
Functional drinks business in Thailand	10,496	11,448	7,850	9,687	10,011	10,300
Year-on-year change	1,218	952	(3,598)	1,838	323	289

Operating profit status

(Million yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
International Food Business	5,250	5,424	3,067	3,044	3,361	3,900
Year-on-year change	665	174	(2,357)	(23)	318	539
ROS	13.4%	11.1%	5.4%	4.9%	5.3%	5.9%
Business in the United States	754	579	49	(300)	(1,056)	(400)
Year-on-year change	(114)	(176)	(530)	(349)	(757)	656
ROS	5.1%	2.7%	0.2%	(0.9%)	(3.2%)	(1.2%)
Business in China	1,329	1,589	1,094	1,030	1,464	1,600
Year-on-year change	(99)	260	(495)	(64)	435	136
ROS	15.5%	14.9%	9.9%	8.9%	11.4%	11.4%
Businesses in Southeast Asia	2,320	2,659	1,377	1,694	1,805	1,800
Year-on-year change	827	339	(1,283)	318	111	(5)
ROS	21.4%	22.0%	15.9%	15.0%	15.5%	14.8%
Functional drinks business in Thailand	2,394	2,705	1,444	1,640	1,767	1,800
Year-on-year change	776	311	(1,261)	196	126	33
ROS	22.8%	23.6%	18.4%	16.9%	17.7%	17.5%

Average exchange rate during the period

(Yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
United States (USD)	110.37	132.08	141.20	152.24	149.78	155.00
China (Chinese Yuan)	17.12	19.50	19.87	21.12	20.87	21.00
Thailand (THB)	3.43	3.74	4.06	4.33	4.57	4.60

Foreign exchange impact

(Million yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Business in the United States						
Net sales	528	3,484	2,042	2,523	(548)	1,152
Operating profit	27	95	3	(22)	17	(13)
Business in China						
Net sales	849	1,301	206	681	(154)	87
Operating profit	132	194	20	61	(18)	10
Functional drinks business in Thailand						
Net sales	92	949	619	604	526	67
Operating profit	21	224	114	102	93	12

5. Group Company Performance

(Million yen)

	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 Forecast
Vox Trading Co., Ltd. (Consolidated)						
Net sales	24,514	29,649	33,784	33,697	34,087	37,600
Operating profit	898	924	1,305	1,211	1,063	1,100